

# *Fact Book 2017*



電子の夢を創る

**東洋電機株式会社**

**TOYO ELECTRIC CORPORATION**

**証券コード (6655)**

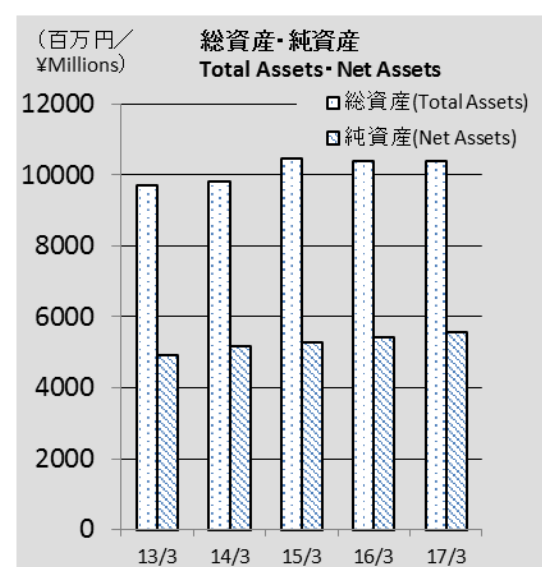
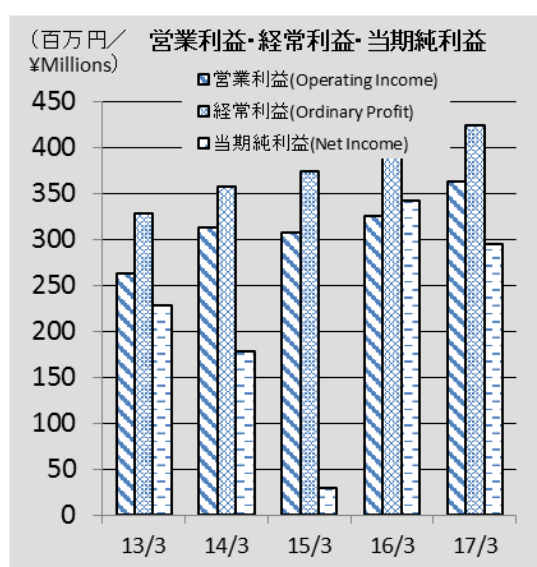
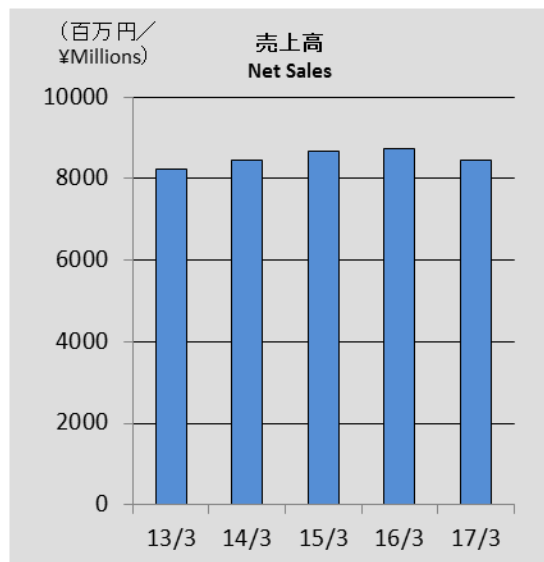
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# データ ハイライト (連結) Data Highlights (Consolidated)



| 決算期         | Fiscal Year Ended            | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|-------------|------------------------------|--------|--------|--------|--------|--------|
| 売上高 (百万円)   | Net Sales (\Millions)        | 8,225  | 8,459  | 8,662  | 8,720  | 8,452  |
| 営業利益 (百万円)  | Operating Income (\Millions) | 263    | 313    | 307    | 325    | 362    |
| 経常利益 (百万円)  | Ordinary Profit (\Millions)  | 328    | 357    | 374    | 417    | 423    |
| 当期純利益 (百万円) | Net Income (\Millions)       | 228    | 178    | 29     | 340    | 294    |
| 総資産 (百万円)   | Total Assets (\Millions)     | 9,716  | 9,806  | 10,464 | 10,379 | 10,379 |
| 純資産 (百万円)   | Net Assets (\Millions)       | 4,934  | 5,170  | 5,278  | 5,432  | 5,578  |

# 連結貸借対照表

# Consolidated Balance Sheets

(百万円/¥Millions)

|                  |                                     | 2013/3       | 2014/3       | 2015/3        | 2016/3        | 2017/3        |
|------------------|-------------------------------------|--------------|--------------|---------------|---------------|---------------|
| <b>【資産の部】</b>    | <b>Assets</b>                       |              |              |               |               |               |
| <b>流動資産</b>      | <b>Current Assets</b>               |              |              |               |               |               |
| 現金及び預金           | Cash and Time Deposits              | 1,950        | 1,794        | 1,628         | 1,996         | 2,312         |
| 受取手形及び売掛金        | Notes and Accounts Receivable       | 3,698        | 3,690        | 3,752         | 3,626         | 3,517         |
| 有価証券             | Securities                          | -            | -            | -             | -             | -             |
| たな卸資産            | Inventories                         | 1,075        | 943          | 1,125         | 992           | 847           |
| 繰延税金資産           | Deferred Tax Assets                 | 111          | 110          | 99            | 107           | 112           |
| その他              | Other Current Assets                | 34           | 41           | 49            | 50            | 61            |
| 貸倒引当金            | Allowance for Doubtful Accounts     | △0           | △2           | △0            | △0            | △0            |
| <b>流動資産合計</b>    | <b>Total Current Assets</b>         | <b>6,868</b> | <b>6,578</b> | <b>6,654</b>  | <b>6,772</b>  | <b>6,852</b>  |
| <b>固定資産</b>      | <b>Fixed Assets</b>                 |              |              |               |               |               |
| <b>有形固定資産</b>    | <b>Tangible Fixed Assets</b>        |              |              |               |               |               |
| 建物及び構築物          | Buildings and Structures            | 516          | 489          | 1,082         | 992           | 917           |
| 機械装置及び運搬具        | Machinery, equipment and vehicles   | 160          | 193          | 226           | 200           | 198           |
| 土地               | Land                                | 1,109        | 1,201        | 1,214         | 1,205         | 1,203         |
| その他              | Other                               | 113          | 110          | 143           | 132           | 103           |
| <b>有形固定資産合計</b>  | <b>Tangible Fixed Assets</b>        | <b>1,900</b> | <b>2,213</b> | <b>2,684</b>  | <b>2,536</b>  | <b>2,424</b>  |
| <b>無形固定資産</b>    | <b>Intangible Fixed Assets</b>      | <b>243</b>   | <b>275</b>   | <b>282</b>    | <b>266</b>    | <b>262</b>    |
| <b>投資その他の資産</b>  | <b>Investments and Other Assets</b> |              |              |               |               |               |
| 投資有価証券           | Investments in Securities           | 338          | 343          | 405           | 369           | 390           |
| 繰延税金資産           | Deferred Tax Assets                 | 181          | 201          | 232           | 214           | 201           |
| その他              | Other                               | 188          | 199          | 211           | 219           | 231           |
| 貸倒引当金            | Allowance for Doubtful Accounts     | △4           | △5           | △4            | △0            | △0            |
| <b>投資その他の資産計</b> | <b>Investments and Other Assets</b> | <b>703</b>   | <b>739</b>   | <b>844</b>    | <b>803</b>    | <b>822</b>    |
| <b>固定資産合計</b>    | <b>Total Fixed Assets</b>           | <b>2,847</b> | <b>3,228</b> | <b>3,810</b>  | <b>3,606</b>  | <b>3,510</b>  |
| <b>【資産合計】</b>    | <b>Total Assets</b>                 | <b>9,716</b> | <b>9,806</b> | <b>10,464</b> | <b>10,379</b> | <b>10,362</b> |

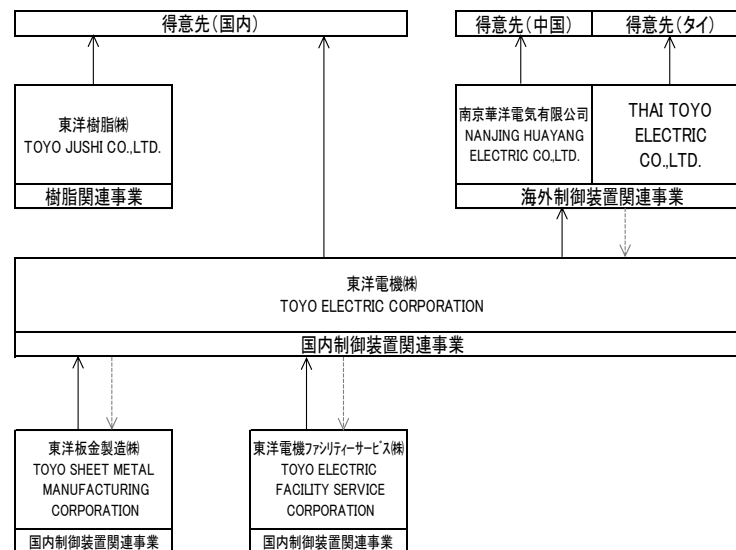
|                            |  | 2013/3       | 2014/3       | 2015/3        | 2016/3        | 2017/3        |
|----------------------------|--|--------------|--------------|---------------|---------------|---------------|
| <b>【負債の部】</b>              | <b>Liabilities</b>   |              |              |               |               |               |
| <b>流動負債</b>                | <b>Current Liabilities</b>                                   |              |              |               |               |               |
| 支払手形及び買掛金                  | Notes and Accounts payable                                   | 1,481        | 1,270        | 1,301         | 1,185         | 1,184         |
| 短期借入金                      | Short-term Bank Loans  | 1,246        | 1,422        | 1,398         | 1,342         | 1,059         |
| 未払法人税等                     | Accrued Income Taxes   | 102          | 151          | 72            | 116           | 120           |
| 未払消費税等                     | Accrued Consumption Tax                                      | 23           | 27           | 46            | 100           | 39            |
| 賞与引当金                      | Accrued Bonuses  | 175          | 208          | 193           | 195           | 206           |
| その他                        | Other  | 277          | 329          | 385           | 336           | 365           |
| <b>流動負債合計</b>              | <b>Total Current Liabilities</b>                             | <b>3,307</b> | <b>3,408</b> | <b>3,398</b>  | <b>3,277</b>  | <b>2,975</b>  |
| <b>固定負債</b>                | <b>Long-term Liabilities</b>                                 |              |              |               |               |               |
| 長期借入金                      | Long-term Debt   | 680          | 357          | 662           | 631           | 798           |
| 長期未払金                      | Long-term accrued amount payable                             | 68           | 79           | 78            | 72            | 63            |
| 繰延税金負債                     | Deferred Tax Liabilities                                     | 5            | 5            | 4             | 4             | 4             |
| 退職給付引当金                    | Accrued Retirement Benefits                                  | 422          | -            | -             | -             | -             |
| 役員退職慰労引当金                  | Accrued Retirement Allowances for Directors                  | 169          | 185          | 193           | 207           | 227           |
| 厚生年金基金解散損失引当金              | Provision for loss on dissolution of employees' pension fund | -            | -            | 227           | -             | -             |
| 退職給付に係る負債                  | Net Defined Benefit Liability                                | -            | 486          | 511           | 656           | 629           |
| その他                        | Other  | 128          | 113          | 110           | 97            | 84            |
| <b>固定負債合計</b>              | <b>Total Long-term Liabilities</b>                           | <b>1,475</b> | <b>1,227</b> | <b>1,787</b>  | <b>1,668</b>  | <b>1,808</b>  |
| <b>【負債合計】</b>              | <b>Total Liabilities</b>                                     | <b>4,782</b> | <b>4,635</b> | <b>5,186</b>  | <b>4,946</b>  | <b>4,784</b>  |
| <b>【純資産の部】</b>             | <b>Net Assets</b>  |              |              |               |               |               |
| <b>株主資本</b>                | <b>Shareholders' Equity</b>                                  |              |              |               |               |               |
| 資本金                        | Capital Stock  | 1,037        | 1,037        | 1,037         | 1,037         | 1,037         |
| 資本剰余金                      | Capital Surplus  | 857          | 857          | 857           | 857           | 857           |
| 利益剰余金                      | Retained Earnings  | 3,065        | 3,175        | 3,135         | 3,372         | 3,557         |
| 自己株式                       | Treasury Stock   | △177         | △177         | △177          | △178          | △178          |
| <b>株主資本合計</b>              | <b>Shareholders' Equity</b>                                  | <b>4,783</b> | <b>4,892</b> | <b>4,852</b>  | <b>5,089</b>  | <b>5,274</b>  |
| その他の包括利益累計額<br>(旧評価・換算差額等) | Accumulated Other Comprehensive Income                       | 52           | 163          | 300           | 223           | 189           |
| 非支配株主持分                    | Minority Interests   | 98           | 115          | 125           | 119           | 114           |
| <b>【純資産合計】</b>             | <b>Total Net Assets</b>                                      | <b>4,934</b> | <b>5,170</b> | <b>5,278</b>  | <b>5,432</b>  | <b>5,578</b>  |
| <b>【負債および純資産合計】</b>        | <b>Total Liabilities and Net Assets</b>                      | <b>9,716</b> | <b>9,806</b> | <b>10,464</b> | <b>10,379</b> | <b>10,362</b> |

# ➡ 連結損益計算書 Consolidated Statements of Income

(百万円/¥Millions)

|                 |   | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|-----------------|---|--------|--------|--------|--------|--------|
| 売上高             | Net Sales   | 8,225  | 8,459  | 8,662  | 8,720  | 8,452  |
| 売上原価            | Cost of Sales   | 5,969  | 6,091  | 6,207  | 6,182  | 5,761  |
| 売上総利益           | Gross Profit  | 2,255  | 2,368  | 2,454  | 2,538  | 2,691  |
| 販売費及び一般管理費      | Selling, General and Administrative Expenses            | 1,991  | 2,054  | 2,146  | 2,213  | 2,328  |
| 営業利益            | Operating Income  | 263    | 313    | 307    | 325    | 362    |
| 営業外収益           | Non-Operating Income                                    | 102    | 84     | 111    | 133    | 98     |
| 受取利息            | Interest Income   | 1      | 2      | 4      | 1      | 1      |
| 受取配当金           | Dividend Income   | 18     | 16     | 15     | 19     | 16     |
| その他             | Other   | 82     | 65     | 90     | 112    | 80     |
| 営業外費用           | Non-Operating Expenses                                  | 37     | 40     | 44     | 41     | 37     |
| 支払利息            | Interest Expenses                                       | 25     | 25     | 27     | 24     | 19     |
| その他             | Other   | 12     | 14     | 16     | 17     | 18     |
| 経常利益            | Ordinary Profit   | 328    | 357    | 374    | 417    | 423    |
| 特別利益            | Extraordinary Profit                                    | 1      | 3      | 0      | 99     | 0      |
| 特別損失            | Extraordinary Losses                                    | 4      | 27     | 289    | 6      | 2      |
| 税金等調整前当期純利益     | Net Income Before Adjusting for Taxes, etc.             | 325    | 334    | 85     | 510    | 421    |
| 法人税等合計          | Taxes   | 89     | 161    | 55     | 167    | 126    |
| 当期純利益           | Net Income  | 235    | 172    | 30     | 342    | 294    |
| 非支配株主に帰属する当期純利益 | Net Income Attributable to the Minority Interests       | 6      | △5     | 1      | 2      | 6      |
| 親会社株主に帰属する当期純利益 | Net Income Attributable to Parents Company Shareholders | 228    | 178    | 29     | 340    | 288    |

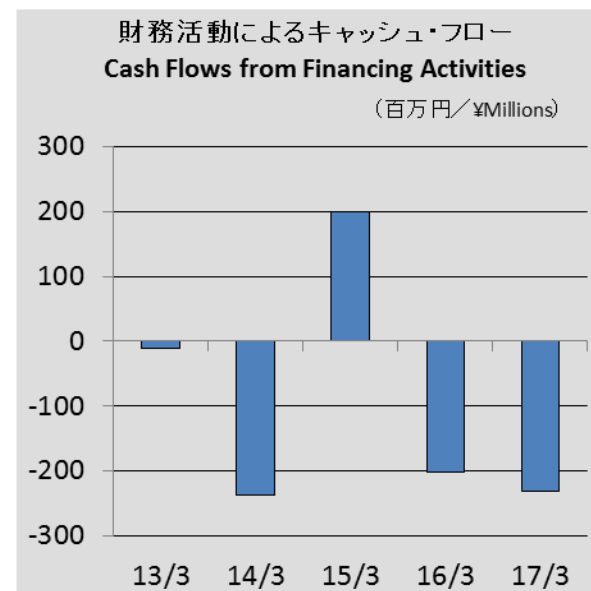
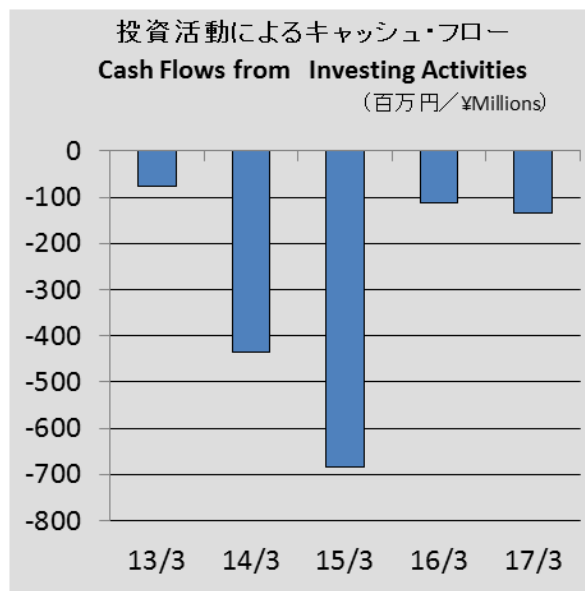
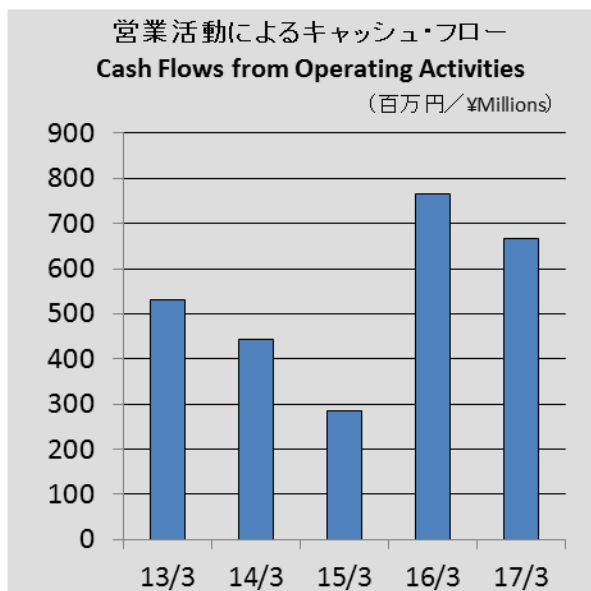
【連結子会社】



→ は、商品・製品等の販売  
 - - - は、原材料の仕入れ

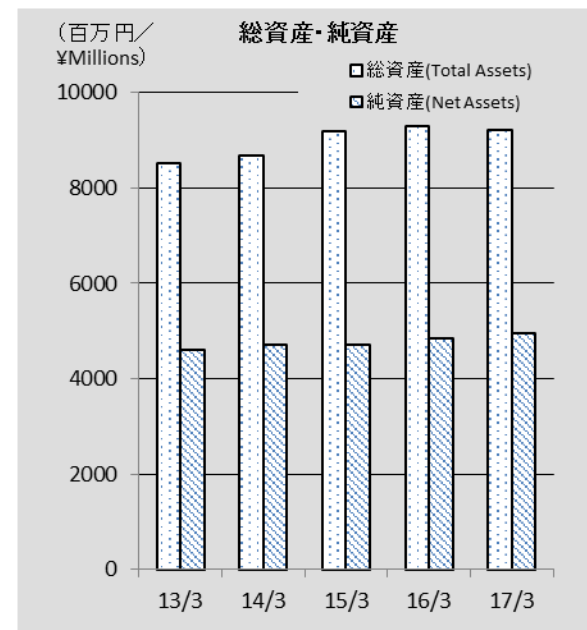
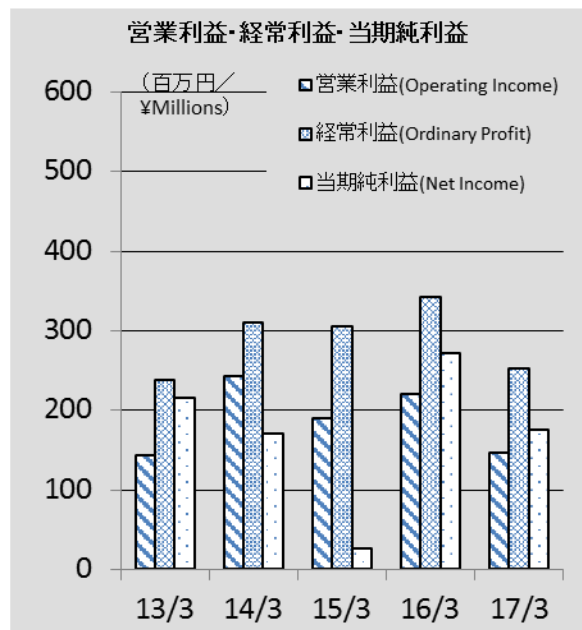
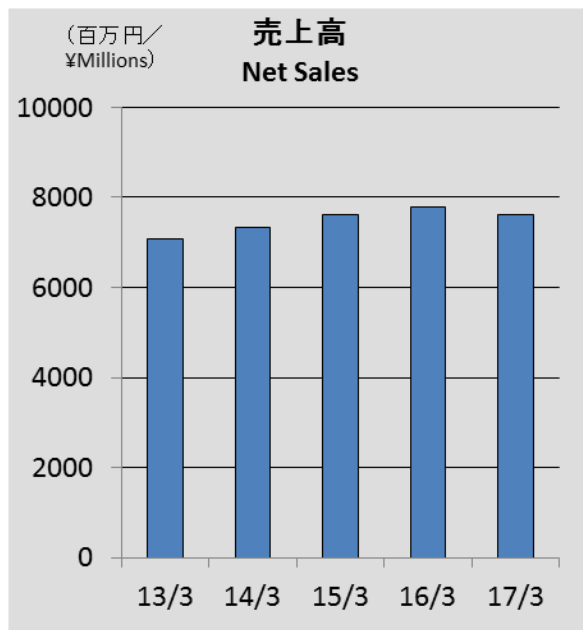
# ☉連結キャッシュ・フロー

# Consolidated Cash Flows



| 決算期                        | Fiscal Year Ended  | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|----------------------------|--|--------|--------|--------|--------|--------|
| 営業活動による<br>キャッシュ・フロー (百万円) | Cash Flows from<br>Operating Activities (\Millions)            | 530    | 442    | 285    | 765    | 666    |
| 投資活動による<br>キャッシュ・フロー (百万円) | Cash Flows from<br>Investing Activities (\Millions)            | △76    | △435   | △684   | △113   | △134   |
| 財務活動による<br>キャッシュ・フロー (百万円) | Cash Flows from<br>Financing Activities (\Millions)            | △12    | △238   | 199    | △202   | △231   |
| 現金及び現金同<br>等物の期末残高 (百万円)   | Cash and Cash<br>Equivalents at end of<br>the year (\Millions) | 1,234  | 1,007  | 826    | 1,269  | 1,554  |

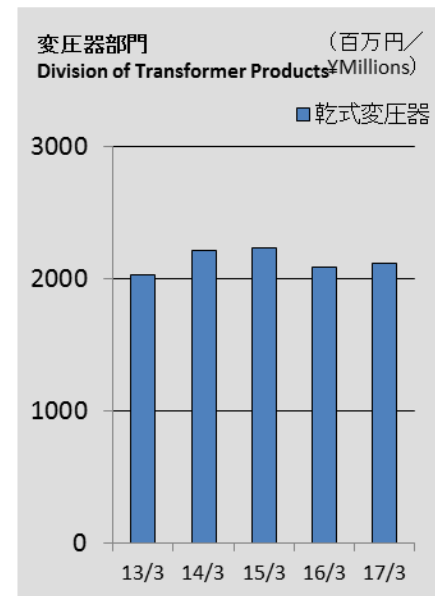
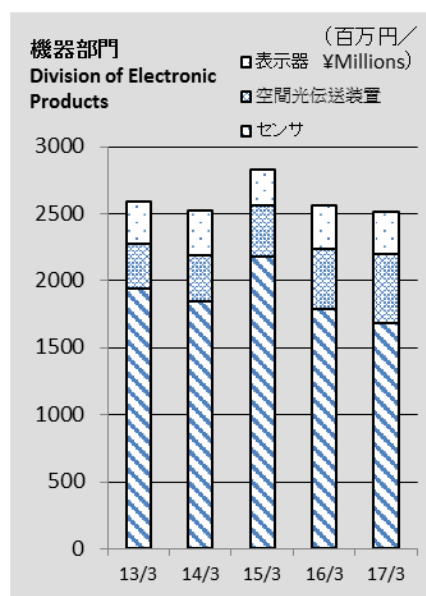
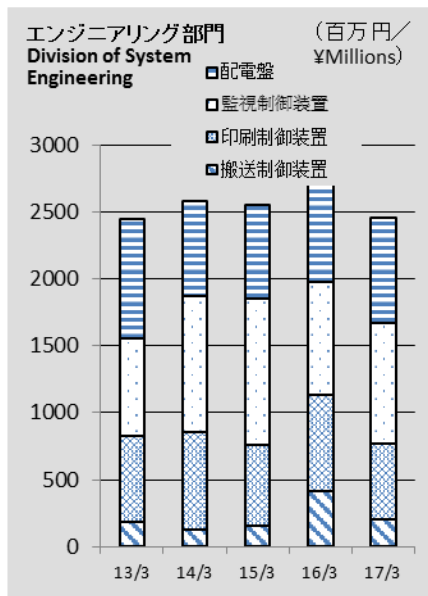
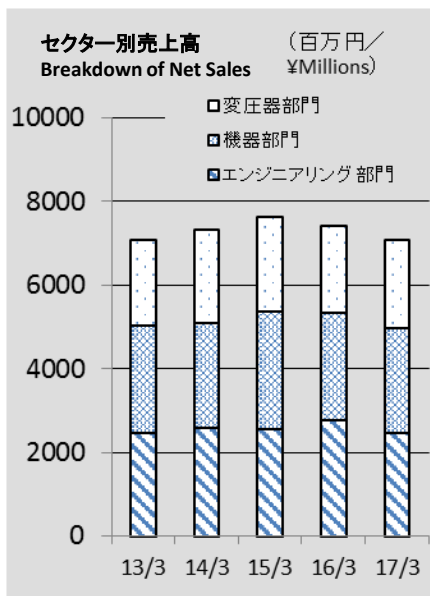
## データ ハイライト (個別) Data Highlights (Non-consolidated)



| 決算期         | Fiscal Year Ended            | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|-------------|------------------------------|--------|--------|--------|--------|--------|
| 売上高 (百万円)   | Net Sales (\Millions)        | 7,071  | 7,321  | 7,613  | 7,786  | 7,611  |
| 営業利益 (百万円)  | Operating Income (\Millions) | 143    | 243    | 190    | 220    | 146    |
| 経常利益 (百万円)  | Ordinary Profit (\Millions)  | 238    | 311    | 305    | 343    | 252    |
| 当期純利益 (百万円) | Net Income (\Millions)       | 216    | 170    | 26     | 271    | 176    |
| 総資産 (百万円)   | Total Assets (\Millions)     | 8,523  | 8,676  | 9,201  | 9,300  | 9,212  |
| 純資産 (百万円)   | Net Assets (\Millions)       | 4,598  | 4,708  | 4,709  | 4,855  | 4,944  |

# ⇒収益関連(セクター別)(個別)

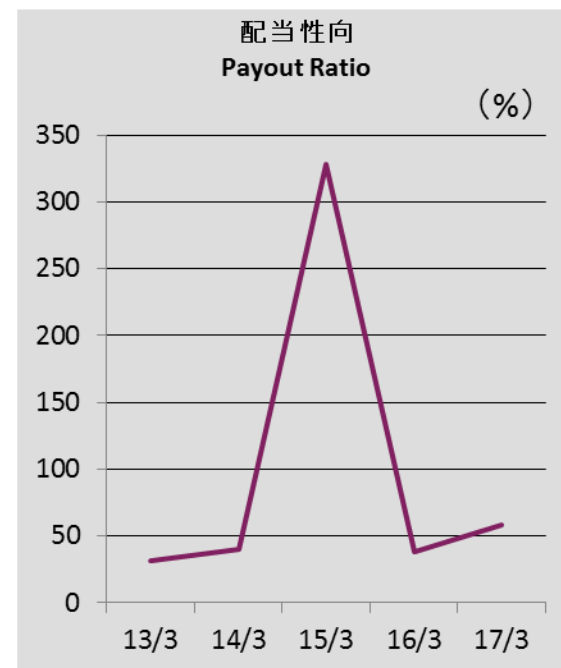
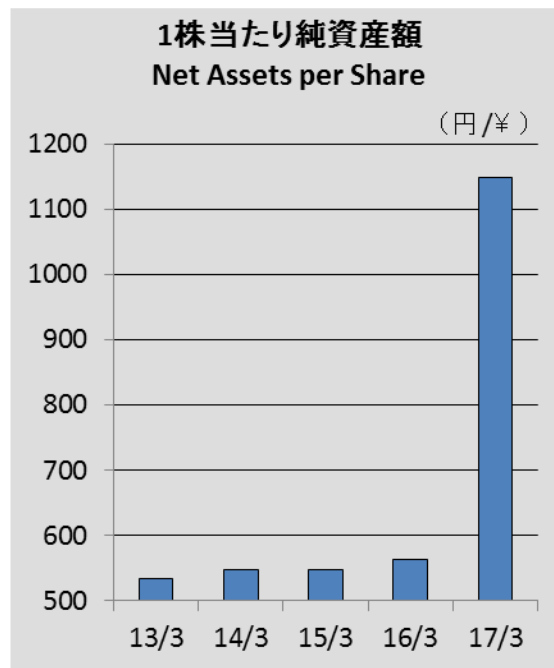
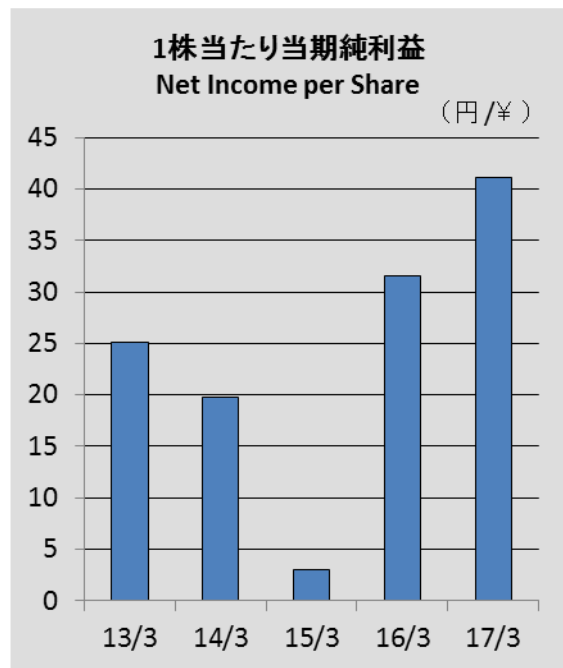
# Breakdown of Net Sales (Non-consolidated)



| セクター別売上高                         |         | Breakdown of Net Sales |                                  | 2013/3      | 2014/3 | 2015/3 | 2016/3 | 2017/3 |       |
|----------------------------------|---------|------------------------|----------------------------------|-------------|--------|--------|--------|--------|-------|
| エンジニアリング部門                       | 搬送制御装置  | (百万円)                  | Control Panel                    | (\Millions) | 186    | 130    | 155    | 411    | 206   |
| Division of                      | 印刷制御装置  | (百万円)                  | Printing-Machine Control System  | (\Millions) | 641    | 723    | 604    | 722    | 564   |
| System Engineering               | 監視制御装置  | (百万円)                  | Manufacturing Information System | (\Millions) | 733    | 1,015  | 1,097  | 848    | 897   |
|                                  | 配電盤     | (百万円)                  | Power Distribution               | (\Millions) | 887    | 710    | 694    | 801    | 794   |
|                                  | 小計      | (百万円)                  | Subtotal                         | (\Millions) | 2,449  | 2,579  | 2,551  | 2,783  | 2,462 |
| 機器部門                             | センサ     | (百万円)                  | Sensor                           | (\Millions) | 1,942  | 1,849  | 2,184  | 1,793  | 1,679 |
| Division of                      | 空間光伝送装置 | (百万円)                  | Aerial Optical Transmitter       | (\Millions) | 337    | 344    | 375    | 444    | 519   |
| Electronic Products              | 表示器     | (百万円)                  | Character Display                | (\Millions) | 312    | 329    | 270    | 323    | 319   |
|                                  | 小計      | (百万円)                  | Subtotal                         | (\Millions) | 2,592  | 2,523  | 2,830  | 2,561  | 2,517 |
| 変圧器部門                            | 乾式変圧器   | (百万円)                  | Dry Type Transformer             | (\Millions) | 2,030  | 2,217  | 2,232  | 2,084  | 2,113 |
| Division of Transformer Products | 小計      | (百万円)                  | Subtotal                         | (\Millions) | 2,030  | 2,217  | 2,232  | 2,084  | 2,113 |
| 合計                               |         | (百万円)                  | Total                            | (\Millions) | 7,071  | 7,321  | 7,613  | 7,429  | 7,093 |



## ②収益・資産・資本関連（個別） Total Assets and Shareholders' Equity (Non-consolidated)



| 決 算 期      | Fiscal Year Ended            | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3  |
|------------|------------------------------|--------|--------|--------|--------|---------|
| 1株当たり当期純利益 | (円) Net Income per Share (¥) | 25.15  | 19.79  | 3.05   | 31.58  | 41.10   |
| 1株当たり純資産額  | (円) Net Assets per Share (¥) | 533.86 | 546.70 | 546.79 | 563.81 | 1148.26 |
| 配当性向       | (%) Payout Ratio (%)         | 31.8   | 40.4   | 327.9  | 38.0   | 58.4    |

(注) 当社は、2016年10月1日を効力発生日として普通株式2株を1株の割合で株式併合を実施しております。2016年3月期以前の1株当たり当期純利益および1株当たり純資産額は株式併合前の数値であります。

# 個別貸借対照表

# Non-consolidated Balance Sheets

(百万円/¥Millions)

2013/3 2014/3 2015/3 2016/3 2017/3

2013/3 2014/3 2015/3 2016/3 2017/3

| 【資産の部】          | Assets                              |              |              |              |              |              |
|-----------------|-------------------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>流動資産</b>     | <b>Current Assets</b>               |              |              |              |              |              |
| 現金及び預金          | Cash and Time Deposits              | 1,247        | 1,205        | 1,064        | 1,349        | 1,560        |
| 受取手形            | Notes                               | 1,036        | 1,086        | 1,218        | 1,203        | 1,339        |
| 売掛金             | Accounts Receivable                 | 2,218        | 2,361        | 2,241        | 2,287        | 2,019        |
| 有価証券            | Securities                          | -            | -            | -            | -            | -            |
| たな卸資産           | Inventories                         | 799          | 704          | 819          | 779          | 679          |
| 繰延税金資産          | Deferred Tax Assets                 | 105          | 109          | 88           | 97           | 92           |
| その他             | Other Current Assets                | 101          | 96           | 145          | 82           | 70           |
| 貸倒引当金           | Allowance for Doubtful Accounts     | △0           | △0           | △0           | △0           | △0           |
| <b>流動資産合計</b>   | <b>Total Current Assets</b>         | <b>5,509</b> | <b>5,564</b> | <b>5,578</b> | <b>5,799</b> | <b>5,761</b> |
| <b>固定資産</b>     | <b>Fixed Assets</b>                 |              |              |              |              |              |
| <b>有形固定資産</b>   | <b>Tangible fixed Assets</b>        |              |              |              |              |              |
| 建物              | Buildings                           | 350          | 318          | 729          | 676          | 636          |
| 構築物             | Structures                          | 13           | 10           | 55           | 46           | 38           |
| 機械及び装置          | Machinery and Equipment             | 37           | 50           | 103          | 78           | 62           |
| 車輛運搬具           | Transportation Vehicle              | 0            | 0            | 0            | 0            | 0            |
| 工具・器具及び備品       | Tools, Utensils and Fixtures        | 17           | 24           | 46           | 57           | 43           |
| 土地              | Land                                | 915          | 915          | 915          | 915          | 915          |
| リース資産           | Leasing Assets                      | 8            | 5            | 12           | 9            | 5            |
| 建設仮勘定           | Construction in Progress            | -            | 105          | -            | 4            | 1            |
| <b>有形固定資産合計</b> | <b>Tangible fixed Assets</b>        | <b>1,343</b> | <b>1,431</b> | <b>1,864</b> | <b>1,788</b> | <b>1,703</b> |
| <b>無形固定資産</b>   | <b>Intangible Fixed Assets</b>      | <b>57</b>    | <b>46</b>    | <b>34</b>    | <b>35</b>    | <b>51</b>    |
| <b>投資その他の資産</b> | <b>Investments and Other Assets</b> |              |              |              |              |              |
| 投資有価証券          | Investments in Securities           | 338          | 343          | 405          | 369          | 390          |
| 関係会社株式          | Investments in Subsidiaries         | 610          | 610          | 610          | 610          | 610          |
| 繰延税金資産          | Deferred Tax Assets                 | 181          | 201          | 232          | 214          | 201          |
| その他             | Other Investments                   | 487          | 483          | 480          | 482          | 493          |
| 貸倒引当金           | Allowance for Doubtful Accounts     | △4           | △4           | △4           | △0           | △0           |
| 投資その他の資産合計      | Investments and Other Assets        | 1,613        | 1,634        | 1,724        | 1,677        | 1,695        |
| <b>固定資産合計</b>   | <b>Total Fixed Assets</b>           | <b>3,014</b> | <b>3,112</b> | <b>3,623</b> | <b>3,500</b> | <b>3,451</b> |
| <b>【資産合計】</b>   | <b>Total Assets</b>                 | <b>8,523</b> | <b>8,676</b> | <b>9,201</b> | <b>9,300</b> | <b>9,212</b> |

| 【負債の部】             | Liabilities  |              |              |              |              |              |
|--------------------|--|--------------|--------------|--------------|--------------|--------------|
| <b>流動負債</b>        | <b>Current Liabilities</b>                                   |              |              |              |              |              |
| 支払手形               | Notes Payable, Trade   | 938          | 856          | 859          | 813          | 776          |
| 買掛金                | Accounts Payable, Trade                                      | 366          | 339          | 391          | 369          | 437          |
| 短期借入金              | Short-term Bank Loans  | 783          | 1,033        | 983          | 833          | 660          |
| 1年内返済長期借入金         | Current Portion of Long-term Debt                            | 227          | 254          | 241          | 381          | 312          |
| リース債務              | Leasing Debt   | 3            | 1            | 3            | 3            | 2            |
| 未払法人税等             | Accrued Income Taxes, etc.                                   | 80           | 114          | 55           | 101          | 65           |
| 未払消費税等             | Accrued Consumption Taxes, etc.                              | 16           | 14           | 25           | 88           | 24           |
| 賞与引当金              | Accrued Bonuses  | 157          | 169          | 160          | 166          | 155          |
| その他                | Other Current Liabilities                                    | 227          | 240          | 308          | 281          | 257          |
| <b>流動負債合計</b>      | <b>Total Current Liabilities</b>                             | <b>2,800</b> | <b>3,025</b> | <b>3,029</b> | <b>3,040</b> | <b>2,693</b> |
| <b>固定負債</b>        | <b>Long-term Liabilities</b>                                 |              |              |              |              |              |
| 長期借入金              | Long-term Debt   | 549          | 294          | 603          | 598          | 788          |
| リース債務              | Leasing Debt   | 5            | 3            | 9            | 5            | 3            |
| 退職給付引当金            | Accrued Retirement Benefits                                  | 354          | 414          | 429          | 551          | 519          |
| 役員退職慰労引当金          | Accrued Severance Payable                                    | 160          | 178          | 182          | 195          | 211          |
| 厚生年金基金解散損失引当金      | Provision for loss on dissolution of employees' pension fund | -            | -            | 185          | -            | -            |
| 資産除去債務             | Asset Retirement Obligations                                 | 54           | 51           | 51           | 52           | 53           |
| <b>固定負債合計</b>      | <b>Total Long-term Liabilities</b>                           | <b>1,124</b> | <b>942</b>   | <b>1,462</b> | <b>1,404</b> | <b>1,575</b> |
| <b>【負債合計】</b>      | <b>Total Liabilities</b>                                     | <b>3,924</b> | <b>3,968</b> | <b>4,492</b> | <b>4,444</b> | <b>4,268</b> |
| <b>【純資産の部】</b>     | <b>Net Assets</b>  |              |              |              |              |              |
| <b>株主資本</b>        | <b>Shareholders' Equity</b>                                  |              |              |              |              |              |
| 資本金                | Common Stock   | 1,037        | 1,037        | 1,037        | 1,037        | 1,037        |
| 資本剰余金              | Capital Surplus  | 857          | 857          | 857          | 857          | 857          |
| 利益剰余金              | Retained Earnings  | 2,838        | 2,940        | 2,897        | 3,066        | 3,139        |
| 利益準備金              | Legal Retained Earnings                                      | 259          | 259          | 259          | 259          | 259          |
| その他利益剰余金           | Other Retained Earnings                                      | 2,579        | 2,680        | 2,638        | 2,806        | 2,880        |
| 別途積立金              | Special Reserve  | 1,683        | 1,683        | 1,683        | 1,683        | 1,683        |
| 繰越利益剰余金            | Retained Earnings Brought Forward                            | 895          | 997          | 954          | 1,123        | 1,197        |
| 自己株式               | Treasury Stock   | △177         | △177         | △177         | △178         | △178         |
| <b>株主資本合計</b>      | <b>Shareholders' Equity</b>                                  | <b>4,555</b> | <b>4,656</b> | <b>4,614</b> | <b>4,782</b> | <b>4,856</b> |
| 評価・換算差額等           | Valuation and Translation Adjustments                        | 43           | 51           | 95           | 72           | 88           |
| <b>【純資産合計】</b>     | <b>Total Net Assets</b>                                      | <b>4,598</b> | <b>4,708</b> | <b>4,709</b> | <b>4,855</b> | <b>4,944</b> |
| <b>【負債及び純資産合計】</b> | <b>Total Liabilities and Net Assets</b>                      | <b>8,523</b> | <b>8,676</b> | <b>9,201</b> | <b>9,300</b> | <b>9,212</b> |

# 個別損益計算書

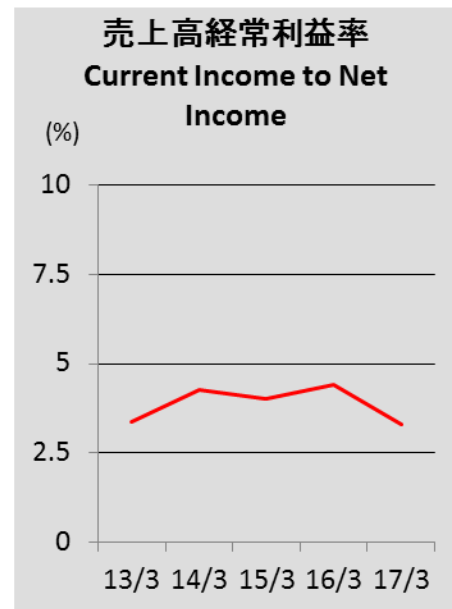
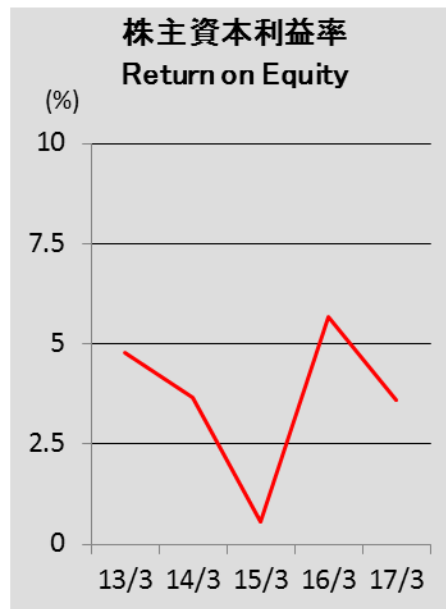
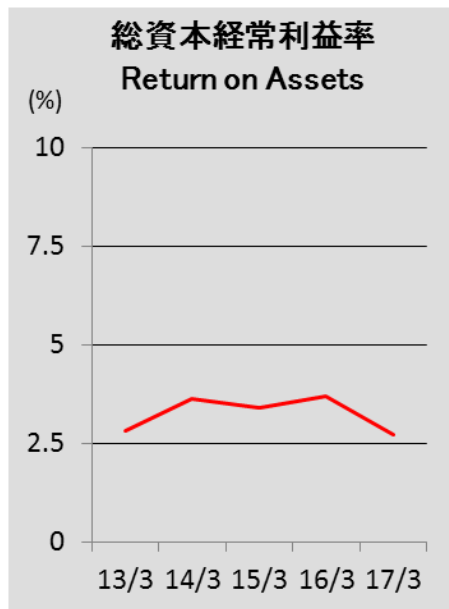
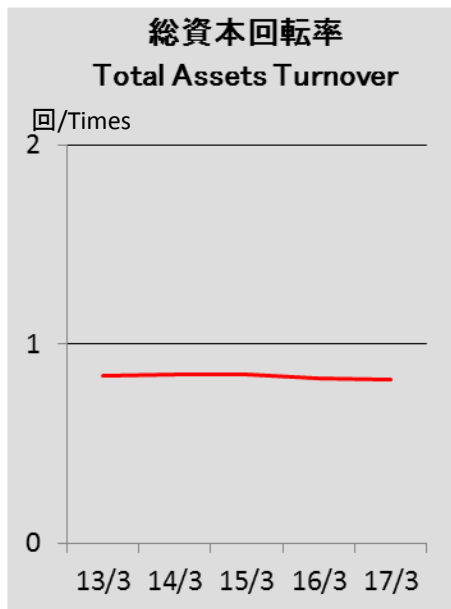
# Non-consolidated Statements of Income

(百万円/¥Millions)

|            |  | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|------------|--|--------|--------|--------|--------|--------|
| 売上高        | Net Sales                                    | 7,071  | 7,321  | 7,613  | 7,786  | 7,611  |
| 売上原価       | Cost of Sales                                | 5,376  | 5,508  | 5,746  | 5,839  | 5,640  |
| 売上総利益      | Gross Profit                                 | 1,695  | 1,812  | 1,867  | 1,946  | 1,970  |
| 販売費及び一般管理費 | Selling, General and Administrative Expenses | 1,551  | 1,569  | 1,676  | 1,725  | 1,824  |
| 営業利益       | Operating Income                             | 143    | 243    | 190    | 220    | 146    |
| 営業外収益      | Non-Operating Income                         | 133    | 107    | 156    | 167    | 143    |
| 受取利息       | Interest Income                              | 1      | 1      | 0      | 0      | 0      |
| 受取配当金      | Dividend Income                              | 26     | 16     | 26     | 28     | 28     |
| その他        | Other Income                                 | 105    | 89     | 129    | 138    | 115    |
| 営業外費用      | Non-Operating Expenses                       | 39     | 39     | 41     | 44     | 38     |
| 支払利息       | Interest Expenses                            | 17     | 16     | 17     | 17     | 15     |
| その他        | Other Expenses                               | 21     | 23     | 24     | 26     | 22     |
| 経常利益       | Ordinary Profit                              | 238    | 311    | 305    | 343    | 252    |
| 特別利益       | Extraordinary Profit                         | 43     | 3      | -      | 76     | -      |
| 特別損失       | Extraordinary Losses                         | 1      | 25     | 247    | 4      | 1      |
| 税引前当期純利益   | Income before Income Taxes                   | 280    | 290    | 58     | 415    | 250    |
| 法人税等合計     | Total Income and Other Taxes                 | 64     | 119    | 31     | 143    | 73     |
| 当期純利益      | Net Income                                   | 216    | 170    | 26     | 271    | 176    |

## 分析データ(収益性)(個別)

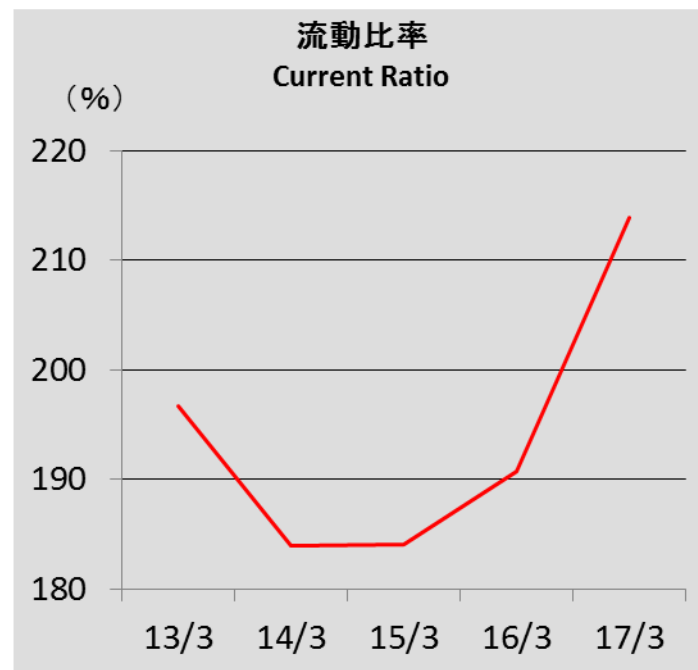
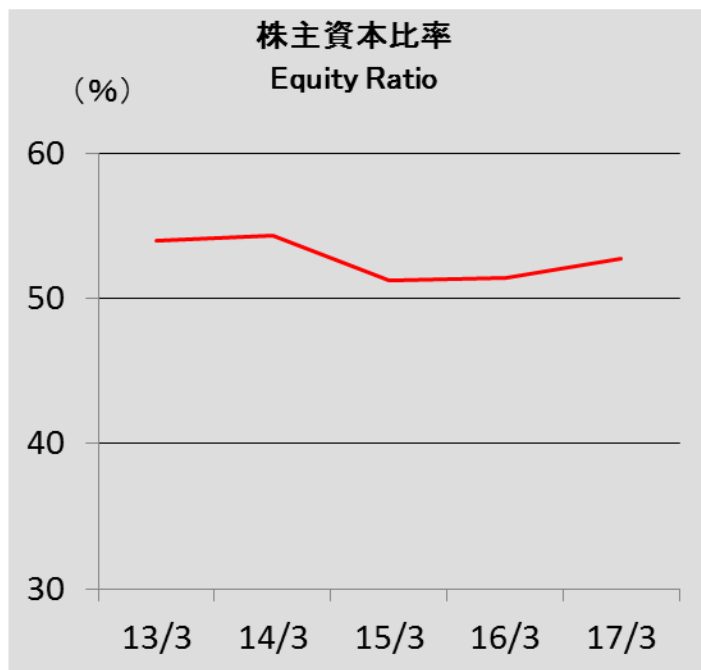
## Profitability Analysis (Non-consolidated)



| 決算期            | Fiscal Year Ended                |         | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|----------------|----------------------------------|---------|--------|--------|--------|--------|--------|
| 総資本回転率         | (回) Total Assets Turnover        | (Times) | 0.84   | 0.85   | 0.85   | 0.83   | 0.82   |
| 総資本経常利益率 (ROA) | (%) Return on Assets             | (%)     | 2.83   | 3.63   | 3.42   | 3.71   | 2.72   |
| 株主資本利益率 (ROE)  | (%) Return on Equity             | (%)     | 4.79   | 3.66   | 0.56   | 5.69   | 3.61   |
| 売上高経常利益率       | (%) Current Income to Net Income | (%)     | 3.37   | 4.26   | 4.02   | 4.41   | 3.31   |

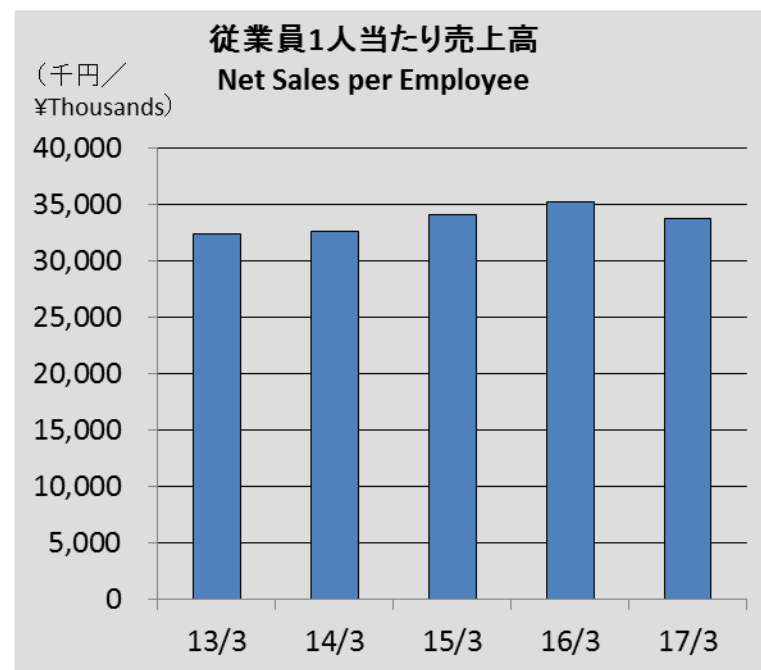
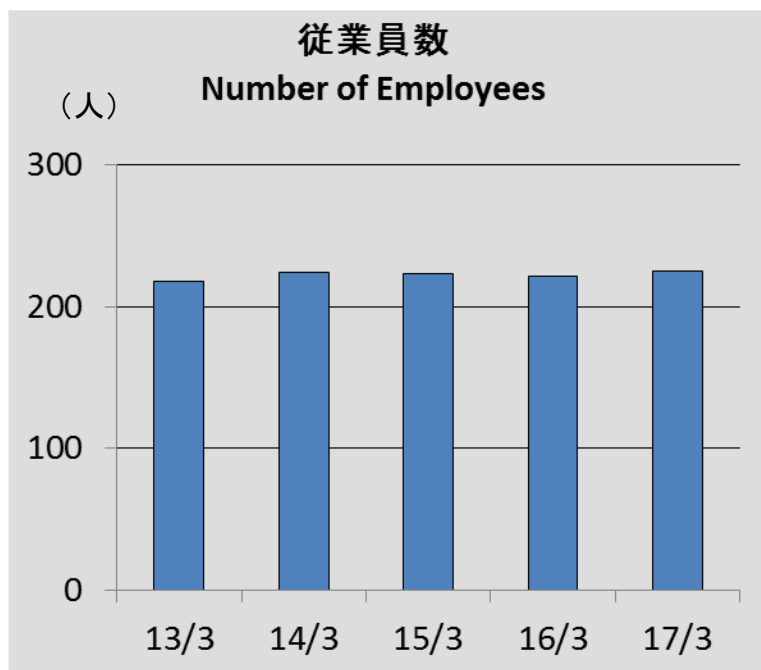
## 分析データ(安全性)(個別)

## Safety Analysis (Non-consolidated)



| 決 算 期      | Fiscal Year Ended | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|------------|-------------------|--------|--------|--------|--------|--------|
| 株主資本比率 (%) | Equity Ratio (%)  | 54.0   | 54.3   | 51.2   | 51.4   | 52.7   |
| 流動比率 (%)   | Current Ratio (%) | 196.7  | 183.9  | 184.1  | 190.7  | 213.9  |

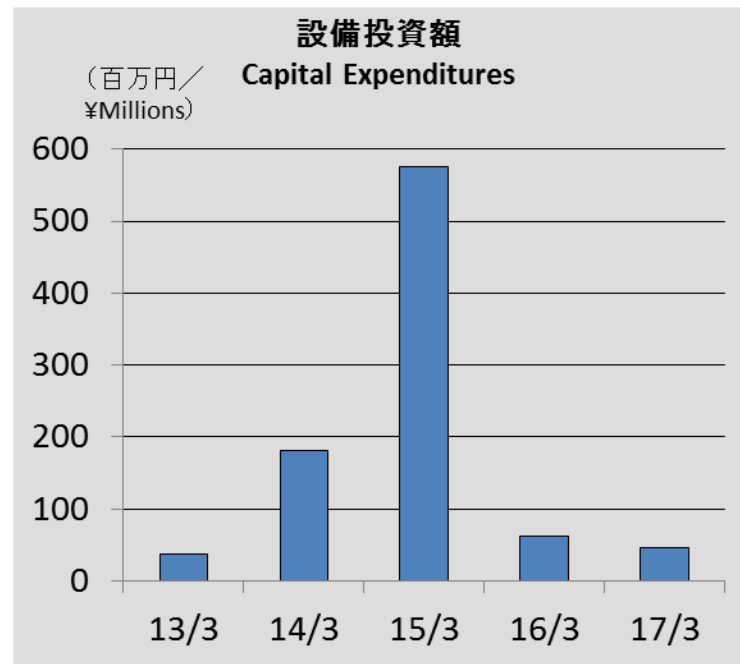
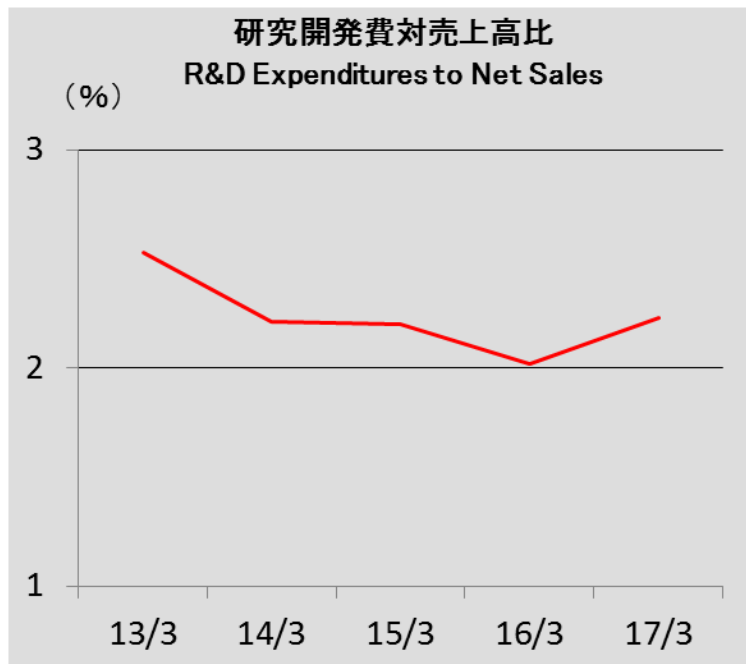
## ⇒ 人員関連(個別) Personnel (Non-consolidated)



| 決 算 期             | Fiscal Year Ended                  | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|-------------------|------------------------------------|--------|--------|--------|--------|--------|
| 従業員数 <<期末現在>> (人) | Number of Employees                | 218    | 224    | 223    | 221    | 225    |
| 従業員1人当たり売上高 (千円)  | Net Sales per Employee(\Thousands) | 32,439 | 32,683 | 34,143 | 35,231 | 33,829 |

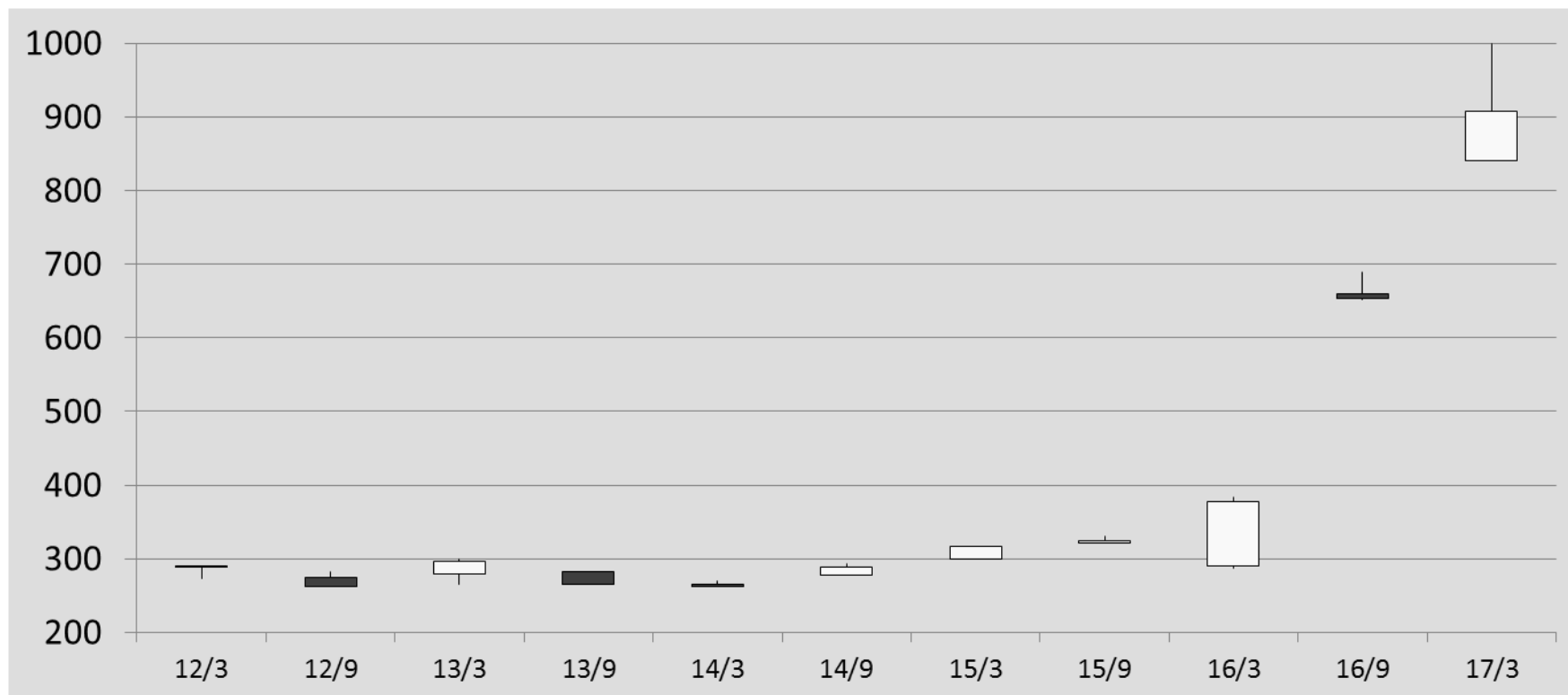
# 研究開発／設備投資(個別)

# R&D/Capital Expenditures (Non-consolidated)



| 決 算 期          | Fiscal Year Ended                 | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 |
|----------------|-----------------------------------|--------|--------|--------|--------|--------|
| 研究開発費対売上高比 (%) | R&D Expenditures to Net Sales (%) | 2.53   | 2.21   | 2.2    | 2.02   | 2.23   |
| 設備投資額 (百万円)    | Capital Expenditures (\Millions)  | 37     | 182    | 575    | 63     | 47     |

## ⇒ 株価推移 Common Stock Information



| 株 価    | Stock prices | 12/3 | 12/9 | 13/3 | 13/9 | 14/3 | 14/9 | 15/3 | 15/9 | 16/3 | 16/9 | 17/3 |
|--------|--------------|------|------|------|------|------|------|------|------|------|------|------|
| 始値 (円) | Open (¥)     | 289  | 274  | 280  | 283  | 266  | 278  | 300  | 321  | 301  | 660  | 840  |
| 高値 (円) | High (¥)     | 291  | 283  | 300  | 283  | 270  | 294  | 316  | 330  | 385  | 690  | 1000 |
| 安値 (円) | Low (¥)      | 273  | 262  | 265  | 265  | 262  | 278  | 300  | 321  | 301  | 652  | 840  |
| 終値 (円) | Close (¥)    | 291  | 262  | 296  | 265  | 262  | 288  | 316  | 325  | 378  | 653  | 908  |

(注) 当社は、2016年10月1日を効力発生日として普通株式2株を1株の割合で株式併合を実施しております。  
2016年3月以前の株価は株式併合前の数値であります。



<メモ欄>

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